

aractech
Global Learning for Operational Leaders

DIGITAL INNOVATION AND TRANSFORMATION | DIT-080

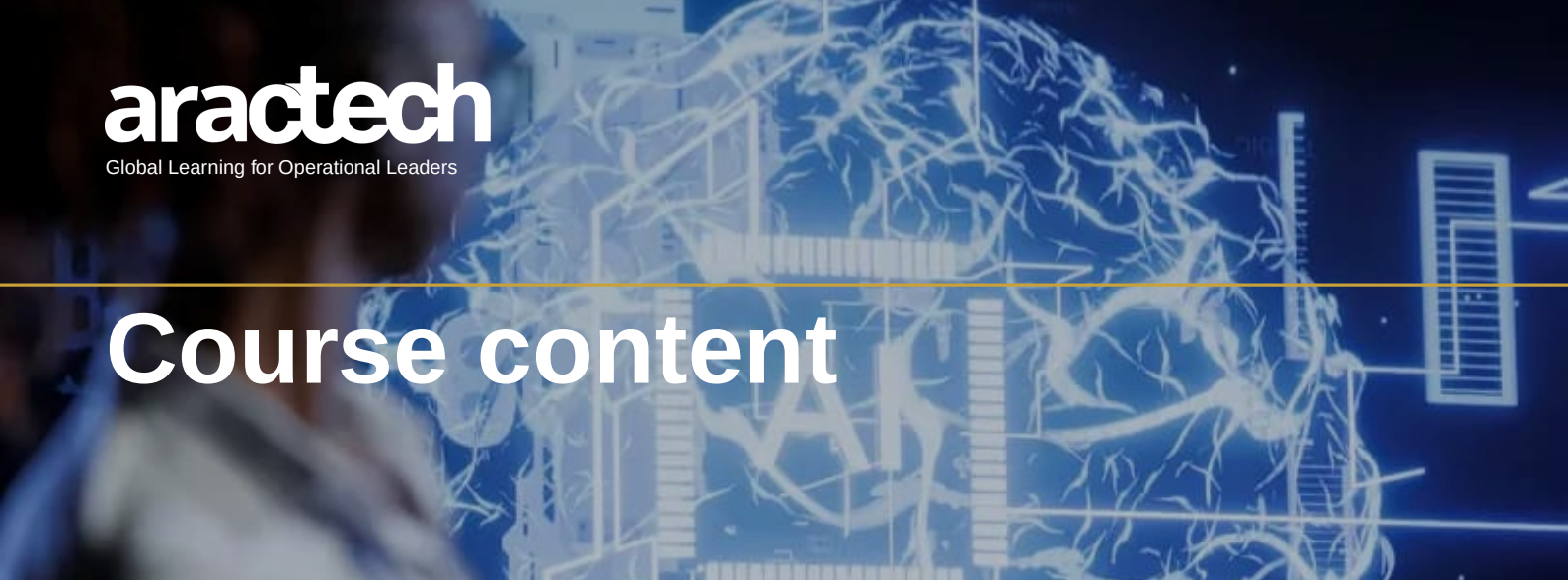
Technology Governance and Digital Risk for Boards and Executives

Contact

+31 85 7444446
info@aractech.com
https://aractech.com

Address

Waarderweg 50, 2031 BP Haarlem - Netherlands.



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Course content

Why Attend

Technology now shapes almost every aspect of strategy, operations and risk. Cyber attacks, system outages, data breaches, AI failures and failed digital projects can cause losses and reputational damage that reach the boardroom.

Boards and executives are expected to provide effective oversight of technology and digital risk, even when they are not technology specialists. Regulators and investors increasingly ask how technology risk is governed.

Course Methodology

• This training course will utilise a variety of proven adult learning techniques to ensure maximum understanding, comprehension and retention of the information presented. This includes an interactive mixture of lecture-led learning, case studies, practical exercises and group discussions.

Course Objectives

• Understand core principles and best practices covered in Technology Governance and Digital Risk for Boards and Executives.

• Apply practical techniques to day-to-day operational challenges.

• Build an implementation action plan suitable for your organization.

Target Audience

• Board members and non-executive directors

• CEOs, CFOs and senior executives

• Risk, audit and compliance committee members

• Chief information and digital officers



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Course outline

Detailed course outline

Day-by-day outline for Technology Governance and Digital Risk for Boards and Executives.

Day 1 - The Board and Technology

• 09:00-09:39 | Why Technology Is a Board Issue: Strategy, value, risk and reputation

• 09:39-10:18 | Board Responsibilities: Directing, evaluating and monitoring technology

• 10:18-10:57 | ISO/IEC 38500: Principles for governance of IT

• 10:57-11:00 | COBIT® Overview: Governance and management objectives

• 11:00-11:30 | Coffee break

• 11:30-12:06 | COBIT® Overview: Governance and management objectives (continued)

• 12:06-12:44 | Regulatory Expectations: Technology governance requirements for listed companies, banks and government

• 12:44-13:22 | Lessons from Failures: Major outages, breaches and failed programmes

• 13:22-14:00 | Assessment: Participants evaluate their board's technology governance

Day 2 - Technology Strategy and Investment Oversight

• 09:00-09:30 | Evaluating Technology Strategy: Alignment with business strategy

• 09:30-10:00 | Digital Business Models: Understanding how technology changes value creation

• 10:00-10:30 | Investment Governance: Business cases, portfolios and value tracking

• 10:30-11:00 | Questions Boards Should Ask: Challenging technology proposals effectively

• 11:00-11:30 | Coffee break

• 11:30-12:30 | Build, Buy and Partner Decisions: Strategic implications

• 12:30-13:00 | Technology Debt: Understanding legacy risk and modernisation needs

• 13:00-14:00 | Workshop: Review a technology investment proposal as a board



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Day 3 - Understanding Digital Risk

- 09:00-09:34 | Cyber Risk: Threat landscape, ransomware and attack scenarios
- 09:34-10:08 | Data Risk: Privacy, data protection and data governance
- 10:08-10:42 | AI Risk: Bias, transparency, regulation and reputational exposure
- 10:42-11:00 | Third-Party and Cloud Risk: Dependency on vendors and service providers
- 11:00-11:30 | Coffee break
- 11:30-11:46 | Third-Party and Cloud Risk: Dependency on vendors and service providers (continued)
- 11:46-12:20 | Operational Resilience: Outages, recovery and business continuity
- 12:20-12:53 | Risk Appetite for Technology: Setting acceptable levels of risk
- 12:53-14:00 | Case Study: Board response to a major cyber incident

Day 4 - Overseeing Digital Transformation

- 09:00-09:34 | Transformation Governance: Roles of board, executives and programme leadership
- 09:34-10:08 | Monitoring Progress and Value: Key indicators and early warning signs
- 10:08-10:42 | Programme Assurance: Independent reviews and audits
- 10:42-11:00 | Culture and Capability: Assessing digital talent and leadership
- 11:00-11:30 | Coffee break
- 11:30-11:46 | Culture and Capability: Assessing digital talent and leadership (continued)
- 11:46-12:20 | AI Governance at Board Level: Policies, oversight and accountability
- 12:20-12:53 | Stakeholder Communication: Reporting transformation to investors and regulators
- 12:53-14:00 | Exercise: Assess the health of a digital transformation programme



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Day 5 - Building Effective Technology Governance

- 09:00-09:30 | Governance Structures: Technology committees, risk committees and advisory boards
- 09:30-10:30 | Board Composition and Skills: Building digital competence
- 10:30-11:00 | Technology and Cyber Reporting: Designing meaningful board dashboards
- 11:00-11:30 | Coffee break
- 11:30-12:00 | Technology and Cyber Reporting: Designing meaningful board dashboards (continued)
- 12:00-12:30 | Working with the CIO and CISO: Effective relationships and information flow
- 12:30-13:00 | Audit and Assurance: Role of internal and external audit
- 13:00-13:30 | Continuous Improvement: Evaluating governance effectiveness
- 13:30-14:00 | Capstone: Participants present a technology governance improvement plan



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Seminar dates

Available seminar dates

Live dates and pricing for Technology Governance and Digital Risk for Boards and Executives generated from the course details page.

Date	Location	Format	Fee
4 - 8 January 2027	Brussels	Classroom	**€3,400**
11 - 15 January 2027	Dubai	Classroom	**€2,745**
18 - 22 January 2027	Cape Town	Classroom	**€1,895**
25 - 29 January 2027	Paris	Classroom	**€2,210**
1 - 5 February 2027	Dubai	Classroom	**€2,745**
8 - 12 February 2027	Amsterdam	Classroom	**€2,415**
15 - 19 February 2027	Eindhoven	Classroom	**€3,400**
22 - 26 February 2027	London	Classroom	**€2,815**
1 - 5 March 2027	Cape Town	Classroom	**€1,895**
8 - 12 March 2027	Istanbul	Classroom	**€2,250**



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Date	Location	Format	Fee
15 - 19 March 2027	Dubai	Classroom	**€2,745**
22 - 26 March 2027	Barcelona	Classroom	**€2,175**
5 - 9 April 2027	Cape Town	Classroom	**€1,895**
12 - 16 April 2027	Frankfurt	Classroom	**€2,215**
19 - 23 April 2027	Dubai	Classroom	**€2,745**
26 - 30 April 2027	Kuala lumpur	Classroom	**€2,425**
3 - 7 May 2027	London	Classroom	**€2,815**
10 - 14 May 2027	Rotterdam	Classroom	**€3,400**
17 - 21 May 2027	Dusseldorf	Classroom	**€3,400**
24 - 28 May 2027	Cape Town	Classroom	**€1,895**



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7 - 11 June 2027	Paris	Classroom	**€2,210**
14 - 18 June 2027	Dubai	Classroom	**€2,745**
21 - 25 June 2027	Amsterdam	Classroom	**€2,415**
5 - 9 July 2027	Dubai	Classroom	**€2,745**
12 - 16 July 2027	Berlin	Classroom	**€3,400**
19 - 23 July 2027	Cape Town	Classroom	**€1,895**
26 - 30 July 2027	Stockholm	Classroom	**€3,400**
2 - 6 August 2027	Dubai	Classroom	**€2,745**
9 - 13 August 2027	Barcelona	Classroom	**€2,175**
16 - 20 August 2027	Cape Town	Classroom	**€1,895**



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Date	Location	Format	Fee
23 - 27 August 2027	Frankfurt	Classroom	**€2,215**
6 - 10 September 2027	Dubai	Classroom	**€2,745**
13 - 17 September 2027	Kuala lumpur	Classroom	**€2,425**
20 - 24 September 2027	London	Classroom	**€2,815**
4 - 8 October 2027	Istanbul	Classroom	**€2,250**
11 - 15 October 2027	Dubai	Classroom	**€2,745**
18 - 22 October 2027	Cape Town	Classroom	**€1,895**
25 - 29 October 2027	Malmo	Classroom	**€3,400**
1 - 5 November 2027	Dubai	Classroom	**€2,745**
8 - 12 November 2027	Amsterdam	Classroom	**€2,415**



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15 - 19 November 2027	Dubai	Classroom	**€2,745**
22 - 26 November 2027	Copenhagen	Classroom	**€3,400**
6 - 10 December 2027	Cape Town	Classroom	**€1,895**
13 - 17 December 2027	Istanbul	Classroom	**€2,250**
20 - 24 December 2027	Dubai	Classroom	**€2,745**
27 - 31 December 2027	Barcelona	Classroom	**€2,175**
4 - 8 January 2027	Online / Live	Online / Live	**€1,515**
11 - 15 January 2027	Online / Live	Online / Live	**€1,515**
18 - 22 January 2027	Online / Live	Online / Live	**€1,515**
25 - 29 January 2027	Online / Live	Online / Live	**€1,515**



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1 - 5 February 2027	Online / Live	Online / Live	**€1,515**
8 - 12 February 2027	Online / Live	Online / Live	**€1,515**
15 - 19 February 2027	Online / Live	Online / Live	**€1,515**
22 - 26 February 2027	Online / Live	Online / Live	**€1,515**
1 - 5 March 2027	Online / Live	Online / Live	**€1,515**
8 - 12 March 2027	Online / Live	Online / Live	**€1,515**
15 - 19 March 2027	Online / Live	Online / Live	**€1,515**
22 - 26 March 2027	Online / Live	Online / Live	**€1,515**
5 - 9 April 2027	Online / Live	Online / Live	**€1,515**
12 - 16 April 2027	Online / Live	Online / Live	**€1,515**



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19 - 23 April 2027	Online / Live	Online / Live	**€1,515**
26 - 30 April 2027	Online / Live	Online / Live	**€1,515**
3 - 7 May 2027	Online / Live	Online / Live	**€1,515**
10 - 14 May 2027	Online / Live	Online / Live	**€1,515**
17 - 21 May 2027	Online / Live	Online / Live	**€1,515**
24 - 28 May 2027	Online / Live	Online / Live	**€1,515**
7 - 11 June 2027	Online / Live	Online / Live	**€1,515**
14 - 18 June 2027	Online / Live	Online / Live	**€1,515**
21 - 25 June 2027	Online / Live	Online / Live	**€1,515**
5 - 9 July 2027	Online / Live	Online / Live	**€1,515**



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12 - 16 July 2027	Online / Live	Online / Live	**€1,515**
19 - 23 July 2027	Online / Live	Online / Live	**€1,515**
26 - 30 July 2027	Online / Live	Online / Live	**€1,515**
2 - 6 August 2027	Online / Live	Online / Live	**€1,515**
9 - 13 August 2027	Online / Live	Online / Live	**€1,515**
16 - 20 August 2027	Online / Live	Online / Live	**€1,515**
23 - 27 August 2027	Online / Live	Online / Live	**€1,515**
6 - 10 September 2027	Online / Live	Online / Live	**€1,515**
13 - 17 September 2027	Online / Live	Online / Live	**€1,515**
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25 - 29 October 2027	Online / Live	Online / Live	**€1,515**
1 - 5 November 2027	Online / Live	Online / Live	**€1,515**
8 - 12 November 2027	Online / Live	Online / Live	**€1,515**
15 - 19 November 2027	Online / Live	Online / Live	**€1,515**
22 - 26 November 2027	Online / Live	Online / Live	**€1,515**
6 - 10 December 2027	Online / Live	Online / Live	**€1,515**
13 - 17 December 2027	Online / Live	Online / Live	**€1,515**



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27 - 31 December 2027	Online / Live	Online / Live	**€1,515**