aractech

Global Learning for Operational Leaders



ACCOUNTING AND FINANCE | AF-066

Restructuring and Turnaround Finance

Contact

+31 85 7444446

info@aractech.com

https://aractech.com

Address

Waarderweg 50, 2031 BP Haarlem - Netherlands.

aractech
Global Learning for Operational Leaders

Course content

Why Attend

When a business faces falling sales, mounting losses or a liquidity crisis, the decisions taken in the first weeks often determine whether it recovers or fails. Finance professionals are at the centre of these situations, responsible for understanding the true financial position, protecting cash and supporting negotiations with lenders and other stakeholders.

This Restructuring and Turnaround Finance training course provides a practical framework for diagnosing financial distress, stabilising liquidity and developing a credible turnaround plan. Participants learn to build short-term cash flow forecasts, assess viability, evaluate operational and financial restructuring options and understand the role of creditors, investors and insolvency procedures.

Course Methodology

• The course uses a progressive turnaround simulation in which participants take charge of a distressed company. They analyse its financial position, build a thirteen-week cash flow, design stabilisation actions, develop a restructuring plan and negotiate with stakeholders, supported by short expert briefings and real-world case studies.

Course Objectives

• Recognise the early warning signs and root causes of corporate financial distress

• Build and manage a thirteen-week cash flow forecast

• Implement immediate liquidity protection and cash generation measures

• Assess business viability and develop a turnaround plan

• Evaluate operational restructuring options and their financial impact

• Understand debt restructuring, refinancing and new money options

Target Audience

• Finance directors and financial controllers

• Treasury and cash management professionals

Global Learning for Operational Leaders

Course content

- Corporate finance and restructuring advisors
- Bank workout and recovery officers

aractech
Global Learning for Operational Leaders

Course outline

Detailed course outline

Day-by-day outline for Restructuring and Turnaround Finance.

Day 1 - Diagnosing Financial Distress

- 09:00-09:34 | Stages of Decline: From underperformance to crisis
- 09:34-10:08 | Root Causes: Strategy, operations, financial structure and management
- 10:08-10:42 | Early Warning Indicators: Financial and non-financial signals
- 10:42-11:00 | Rapid Financial Assessment: Profitability, liquidity and solvency review
- 11:00-11:30 | Coffee break
- 11:30-11:46 | Rapid Financial Assessment: Profitability, liquidity and solvency review (continued)
- 11:46-12:20 | Directors' Duties in Distress: Governance and legal responsibilities
- 12:20-12:53 | Stakeholder Mapping: Lenders, suppliers, employees, customers and shareholders
- 12:53-14:00 | Case Study: Diagnosing a company in early financial distress

Day 2 - Cash Is King: Stabilisation

- 09:00-09:34 | The Thirteen-Week Cash Flow Forecast: Structure and assumptions
- 09:34-10:08 | Cash Control: Payment committees and approval of all outflows
- 10:08-10:42 | Working Capital Release: Receivables, inventory and payables actions
- 10:42-11:00 | Non-Core Asset Disposals: Raising cash quickly and responsibly
- 11:00-11:30 | Coffee break
- 11:30-11:46 | Non-Core Asset Disposals: Raising cash quickly and responsibly (continued)
- 11:46-12:20 | Stopping Losses: Exiting unprofitable products, contracts and sites
- 12:20-12:53 | Communicating During Stabilisation: Maintaining confidence
- 12:53-14:00 | Practical Exercise: Building a thirteen-week cash flow and stabilisation plan

aractech
Global Learning for Operational Leaders

Course outline

Detailed course outline

Day-by-day outline for Restructuring and Turnaround Finance.

Day 3 - Viability and the Turnaround Plan

- 09:00-09:30 | Assessing Viability: Is there a sustainable core business?
- 09:30-10:00 | Strategic Options: Fix, sell, merge or close
- 10:00-10:30 | Operational Restructuring: Cost, footprint, portfolio and organisation changes
- 10:30-11:00 | Building the Business Plan: Credible forecasts and sensitivities
- 11:00-11:30 | Coffee break
- 11:30-12:00 | Building the Business Plan: Credible forecasts and sensitivities (continued)
- 12:00-12:30 | Funding Requirements: Quantifying the gap
- 12:30-13:00 | Independent Business Reviews: What lenders expect to see
- 13:00-14:00 | Workshop: Developing the turnaround plan for the case company

Day 4 - Financial Restructuring

- 09:00-09:34 | Capital Structure Review: Sustainable debt levels
- 09:34-10:08 | Debt Restructuring Tools: Standstills, reschedules, write-downs and conversions
- 10:08-10:42 | New Money: Rescue finance, equity injections and asset-based lending
- 10:42-11:00 | Creditor Dynamics: Priorities, security and inter-creditor issues
- 11:00-11:30 | Coffee break
- 11:30-11:46 | Creditor Dynamics: Priorities, security and inter-creditor issues (continued)
- 11:46-12:20 | Formal Procedures: Overview of rescue and insolvency processes
- 12:20-12:53 | Valuation in Restructuring: Going concern and liquidation values
- 12:53-14:00 | Negotiation Simulation: Agreeing a standstill and restructuring term sheet

aractech
Global Learning for Operational Leaders

Course outline

Detailed course outline

Day-by-day outline for Restructuring and Turnaround Finance.

Day 5 - Leading the Recovery

- 09:00-09:39 | Turnaround Leadership: Speed, decisiveness and credibility
- 09:39-10:18 | Managing People Through Restructuring: Communication and retention
- 10:18-10:57 | Programme Management: Tracking turnaround initiatives
- 10:57-11:00 | Rebuilding Financial Controls and Reporting
- 11:00-11:30 | Coffee break
- 11:30-12:06 | Rebuilding Financial Controls and Reporting (continued)
- 12:06-12:44 | Restoring Growth: Moving from survival to sustainable performance
- 12:44-13:22 | Lessons from Turnarounds: Success factors and common mistakes
- 13:22-14:00 | Final Presentation: Turnaround and financing plan to the board and lenders

+31 85 7444446
info@aractech.com
Waarderweg 50, 2031 BP Haarlem - Netherlands.

aractech
Global Learning for Operational Leaders

Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
14 - 18 December 2026	London	Classroom	**€2,915**
21 - 25 December 2026	Barcelona	Classroom	**€2,275**
7 - 11 December 2026	Frankfurt	Classroom	**€2,175**
4 - 8 January 2027	London	Classroom	**€2,915**
11 - 15 January 2027	Barcelona	Classroom	**€2,275**
18 - 22 January 2027	Frankfurt	Classroom	**€2,175**
25 - 29 January 2027	Rome	Classroom	**€2,830**
8 - 12 February 2027	London	Classroom	**€2,915**
15 - 19 February 2027	Barcelona	Classroom	**€2,275**
22 - 26 February 2027	Frankfurt	Classroom	**€2,175**

aractech
Global Learning for Operational Leaders



Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
1 - 5 February 2027	Vienna	Classroom	**€3,425**
15 - 19 March 2027	London	Classroom	**€2,915**
22 - 26 March 2027	Barcelona	Classroom	**€2,275**
1 - 5 March 2027	Frankfurt	Classroom	**€2,175**
8 - 12 March 2027	Amsterdam	Classroom	**€3,215**
26 - 30 April 2027	London	Classroom	**€2,915**
5 - 9 April 2027	Barcelona	Classroom	**€2,275**
12 - 16 April 2027	Frankfurt	Classroom	**€2,175**
19 - 23 April 2027	Cape Town	Classroom	**€1,825**
3 - 7 May 2027	London	Classroom	**€2,915**

aractech
Global Learning for Operational Leaders

Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
10 - 14 May 2027	Barcelona	Classroom	**€2,275**
17 - 21 May 2027	Frankfurt	Classroom	**€2,175**
24 - 28 May 2027	Dubai	Classroom	**€2,845**
14 - 18 June 2027	London	Classroom	**€2,915**
21 - 25 June 2027	Barcelona	Classroom	**€2,275**
7 - 11 June 2027	Frankfurt	Classroom	**€2,175**
19 - 23 July 2027	London	Classroom	**€2,915**
26 - 30 July 2027	Barcelona	Classroom	**€2,275**
5 - 9 July 2027	Frankfurt	Classroom	**€2,175**
12 - 16 July 2027	Istanbul	Classroom	**€2,825**

aractech
Global Learning for Operational Leaders

Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
23 - 27 August 2027	London	Classroom	**€2,915**
2 - 6 August 2027	Barcelona	Classroom	**€2,275**
9 - 13 August 2027	Frankfurt	Classroom	**€2,175**
16 - 20 August 2027	Kuala lumpur	Classroom	**€2,425**
13 - 17 September 2027	London	Classroom	**€2,915**
20 - 24 September 2027	Barcelona	Classroom	**€2,275**
6 - 10 September 2027	Frankfurt	Classroom	**€2,175**
11 - 15 October 2027	London	Classroom	**€2,915**
18 - 22 October 2027	Barcelona	Classroom	**€2,275**
25 - 29 October 2027	Frankfurt	Classroom	**€2,175**

aractech
Global Learning for Operational Leaders

Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
4 - 8 October 2027	Munich	Classroom	**€2,425**
15 - 19 November 2027	London	Classroom	**€2,915**
22 - 26 November 2027	Barcelona	Classroom	**€2,275**
1 - 5 November 2027	Frankfurt	Classroom	**€2,175**
8 - 12 November 2027	Paris	Classroom	**€2,810**
27 - 31 December 2027	London	Classroom	**€2,915**
6 - 10 December 2027	Barcelona	Classroom	**€2,275**
13 - 17 December 2027	Frankfurt	Classroom	**€2,175**
20 - 24 December 2027	Rome	Classroom	**€2,830**
14 - 18 December 2026	Online / Live	Online / Live	**€1,625**

aractech
Global Learning for Operational Leaders

Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
21 - 25 December 2026	Online / Live	Online / Live	**€1,625**
7 - 11 December 2026	Online / Live	Online / Live	**€1,625**
4 - 8 January 2027	Online / Live	Online / Live	**€1,625**
11 - 15 January 2027	Online / Live	Online / Live	**€1,625**
18 - 22 January 2027	Online / Live	Online / Live	**€1,625**
25 - 29 January 2027	Online / Live	Online / Live	**€1,625**
8 - 12 February 2027	Online / Live	Online / Live	**€1,625**
15 - 19 February 2027	Online / Live	Online / Live	**€1,625**
22 - 26 February 2027	Online / Live	Online / Live	**€1,625**
1 - 5 February 2027	Online / Live	Online / Live	**€1,625**

aractech
Global Learning for Operational Leaders

Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
15 - 19 March 2027	Online / Live	Online / Live	**€1,625**
22 - 26 March 2027	Online / Live	Online / Live	**€1,625**
1 - 5 March 2027	Online / Live	Online / Live	**€1,625**
8 - 12 March 2027	Online / Live	Online / Live	**€1,625**
26 - 30 April 2027	Online / Live	Online / Live	**€1,625**
5 - 9 April 2027	Online / Live	Online / Live	**€1,625**
12 - 16 April 2027	Online / Live	Online / Live	**€1,625**
19 - 23 April 2027	Online / Live	Online / Live	**€1,625**
3 - 7 May 2027	Online / Live	Online / Live	**€1,625**
10 - 14 May 2027	Online / Live	Online / Live	**€1,625**

aractech
Global Learning for Operational Leaders

Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
17 - 21 May 2027	Online / Live	Online / Live	**€1,625**
24 - 28 May 2027	Online / Live	Online / Live	**€1,625**
14 - 18 June 2027	Online / Live	Online / Live	**€1,625**
21 - 25 June 2027	Online / Live	Online / Live	**€1,625**
7 - 11 June 2027	Online / Live	Online / Live	**€1,625**
19 - 23 July 2027	Online / Live	Online / Live	**€1,625**
26 - 30 July 2027	Online / Live	Online / Live	**€1,625**
5 - 9 July 2027	Online / Live	Online / Live	**€1,625**
12 - 16 July 2027	Online / Live	Online / Live	**€1,625**
23 - 27 August 2027	Online / Live	Online / Live	**€1,625**

aractech
Global Learning for Operational Leaders



Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
2 - 6 August 2027	Online / Live	Online / Live	**€1,625**
9 - 13 August 2027	Online / Live	Online / Live	**€1,625**
16 - 20 August 2027	Online / Live	Online / Live	**€1,625**
13 - 17 September 2027	Online / Live	Online / Live	**€1,625**
20 - 24 September 2027	Online / Live	Online / Live	**€1,625**
6 - 10 September 2027	Online / Live	Online / Live	**€1,625**
11 - 15 October 2027	Online / Live	Online / Live	**€1,625**
18 - 22 October 2027	Online / Live	Online / Live	**€1,625**
25 - 29 October 2027	Online / Live	Online / Live	**€1,625**
4 - 8 October 2027	Online / Live	Online / Live	**€1,625**

aractech
Global Learning for Operational Leaders

Seminar dates

Available seminar dates

Live dates and pricing for Restructuring and Turnaround Finance generated from the course details page.

Date	Location	Format	Fee
15 - 19 November 2027	Online / Live	Online / Live	**€1,625**
22 - 26 November 2027	Online / Live	Online / Live	**€1,625**
1 - 5 November 2027	Online / Live	Online / Live	**€1,625**
8 - 12 November 2027	Online / Live	Online / Live	**€1,625**
27 - 31 December 2027	Online / Live	Online / Live	**€1,625**
6 - 10 December 2027	Online / Live	Online / Live	**€1,625**
13 - 17 December 2027	Online / Live	Online / Live	**€1,625**
20 - 24 December 2027	Online / Live	Online / Live	**€1,625**