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AUDITING AND GOVERNANCE RISK AND COMPLIANCE | AGRC-052

Anti-Bribery Management Systems (ISO 37001)

Contact

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Course content

Why Attend

Bribery distorts markets, undermines trust and exposes organisations to criminal penalties, debarment and lasting reputational damage. Anti-bribery laws in many countries hold organisations liable for bribes paid by employees or intermediaries unless they can show adequate procedures to prevent them.

This Anti-Bribery Management Systems training course explains how to design, implement and maintain an anti-bribery management system aligned with ISO 37001, the international standard for anti-bribery management. Participants learn the structure and requirements of the standard, how to assess bribery risk, implement proportionate controls, conduct due diligence, manage gifts and hospitality, and monitor and audit the system.

Course Methodology

• The course mixes explanation of the standard with practical workshops. Participants carry out a bribery risk assessment, draft policy elements, apply due diligence to business associates, evaluate gifts and hospitality cases and plan an internal audit of the system. Case studies illustrate enforcement actions and lessons learned.

Course Objectives

• Explain the legal and business case for anti-bribery controls

• Describe the structure and key requirements of ISO 37001

• Conduct a bribery risk assessment

• Design anti-bribery policies, procedures and controls

• Apply due diligence to business associates and personnel

• Manage gifts, hospitality, donations and sponsorships

Target Audience

• Compliance and ethics officers

• Legal counsel and in-house lawyers

• Internal auditors

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- Risk and governance professionals

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Course outline

Detailed course outline

Day-by-day outline for Anti-Bribery Management Systems (ISO 37001).

Day 1 - Bribery Risks and the Legal Framework

- 09:00-09:34 | Forms of bribery: direct, indirect, facilitation payments and kickbacks
- 09:34-10:08 | Overview of major international anti-bribery laws
- 10:08-10:42 | Corporate liability and adequate procedures defences
- 10:42-11:00 | Business impact of bribery on organisations and society
- 11:00-11:30 | Coffee break
- 11:30-11:46 | Business impact of bribery on organisations and society (continued)
- 11:46-12:20 | Lessons from significant enforcement cases
- 12:20-13:27 | The role of ISO 37001 in demonstrating good practice
- 13:27-14:00 | Quiz: recognising bribery in business scenarios

Day 2 - Structure and Requirements of ISO 37001

- 09:00-09:34 | The management system structure and high-level clauses
- 09:34-10:08 | Context of the organisation and scope of the system
- 10:08-10:42 | Leadership, top management commitment and governing body roles
- 10:42-11:00 | The anti-bribery compliance function and its independence
- 11:00-11:30 | Coffee break
- 11:30-11:46 | The anti-bribery compliance function and its independence (continued)
- 11:46-12:20 | Anti-bribery policy and objectives
- 12:20-12:53 | Resources, competence, training and awareness
- 12:53-14:00 | Exercise: defining the scope of an anti-bribery system

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Day 3 - Risk Assessment and Operational Controls

- 09:00-09:34 | Bribery risk assessment methods and criteria
- 09:34-10:08 | Financial and non-financial controls against bribery
- 10:08-10:42 | Controls over sales agents, distributors and intermediaries
- 10:42-11:00 | Procurement and contract controls
- 11:00-11:30 | Coffee break
- 11:30-11:46 | Procurement and contract controls (continued)
- 11:46-12:20 | Gifts, hospitality, donations and sponsorships
- 12:20-12:53 | Raising concerns and whistleblowing arrangements
- 12:53-14:00 | Workshop: conducting a bribery risk assessment

Day 4 - Due Diligence and Investigations

- 09:00-09:34 | Due diligence on business associates and transactions
- 09:34-10:08 | Due diligence on personnel in high-risk roles
- 10:08-10:42 | Anti-bribery commitments in contracts
- 10:42-11:00 | Handling red flags and refusing or terminating relationships
- 11:00-11:30 | Coffee break
- 11:30-11:46 | Handling red flags and refusing or terminating relationships (continued)
- 11:46-12:20 | Investigating and dealing with suspected bribery
- 12:20-12:53 | Documentation and record keeping requirements
- 12:53-14:00 | Exercise: due diligence on a proposed sales agent

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Day-by-day outline for Anti-Bribery Management Systems (ISO 37001).

Day 5 - Monitoring, Audit and Certification

- 09:00-09:39 | Monitoring and measuring system performance
- 09:39-10:18 | Planning and conducting internal audits of the system
- 10:18-10:57 | Management review and governing body review
- 10:57-11:00 | Nonconformity, corrective action and continual improvement
- 11:00-11:30 | Coffee break
- 11:30-12:06 | Nonconformity, corrective action and continual improvement (continued)
- 12:06-12:44 | Preparing for certification audits
- 12:44-13:22 | Sustaining an effective anti-bribery culture
- 13:22-14:00 | Personal action plan for anti-bribery management

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Seminar dates

Available seminar dates

Live dates and pricing for Anti-Bribery Management Systems (ISO 37001) generated from the course details page.

Date	Location	Format	Fee
7 - 11 December 2026	London	Classroom	**€2,915**
14 - 18 December 2026	Barcelona	Classroom	**€2,275**
21 - 25 December 2026	Frankfurt	Classroom	**€2,175**
18 - 22 January 2027	London	Classroom	**€2,915**
25 - 29 January 2027	Barcelona	Classroom	**€2,275**
4 - 8 January 2027	Frankfurt	Classroom	**€2,175**
11 - 15 January 2027	Geneva	Classroom	**€3,315**
22 - 26 February 2027	London	Classroom	**€2,915**
1 - 5 February 2027	Barcelona	Classroom	**€2,275**
8 - 12 February 2027	Frankfurt	Classroom	**€2,175**

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Seminar dates

Available seminar dates

Live dates and pricing for Anti-Bribery Management Systems (ISO 37001) generated from the course details page.

Date	Location	Format	Fee
15 - 19 February 2027	Istanbul	Classroom	**€2,825**
1 - 5 March 2027	London	Classroom	**€2,915**
8 - 12 March 2027	Barcelona	Classroom	**€2,275**
15 - 19 March 2027	Frankfurt	Classroom	**€2,175**
22 - 26 March 2027	Kuala lumpur	Classroom	**€2,425**
12 - 16 April 2027	London	Classroom	**€2,915**
19 - 23 April 2027	Barcelona	Classroom	**€2,275**
26 - 30 April 2027	Frankfurt	Classroom	**€2,175**
5 - 9 April 2027	Madrid	Classroom	**€3,400**
17 - 21 May 2027	London	Classroom	**€2,915**

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Seminar dates

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Live dates and pricing for Anti-Bribery Management Systems (ISO 37001) generated from the course details page.

Date	Location	Format	Fee
24 - 28 May 2027	Barcelona	Classroom	**€2,275**
3 - 7 May 2027	Frankfurt	Classroom	**€2,175**
10 - 14 May 2027	Munich	Classroom	**€2,425**
7 - 11 June 2027	London	Classroom	**€2,915**
14 - 18 June 2027	Barcelona	Classroom	**€2,275**
21 - 25 June 2027	Frankfurt	Classroom	**€2,175**
5 - 9 July 2027	London	Classroom	**€2,915**
12 - 16 July 2027	Barcelona	Classroom	**€2,275**
19 - 23 July 2027	Frankfurt	Classroom	**€2,175**
26 - 30 July 2027	Rome	Classroom	**€2,830**

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Seminar dates

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Date	Location	Format	Fee
9 - 13 August 2027	London	Classroom	**€2,915**
16 - 20 August 2027	Barcelona	Classroom	**€2,275**
23 - 27 August 2027	Frankfurt	Classroom	**€2,175**
2 - 6 August 2027	Vienna	Classroom	**€3,425**
6 - 10 September 2027	London	Classroom	**€2,915**
13 - 17 September 2027	Barcelona	Classroom	**€2,275**
20 - 24 September 2027	Frankfurt	Classroom	**€2,175**
25 - 29 October 2027	London	Classroom	**€2,915**
4 - 8 October 2027	Barcelona	Classroom	**€2,275**
11 - 15 October 2027	Frankfurt	Classroom	**€2,175**

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Seminar dates

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Live dates and pricing for Anti-Bribery Management Systems (ISO 37001) generated from the course details page.

Date	Location	Format	Fee
18 - 22 October 2027	Cape Town	Classroom	**€1,825**
1 - 5 November 2027	London	Classroom	**€2,915**
8 - 12 November 2027	Barcelona	Classroom	**€2,275**
15 - 19 November 2027	Frankfurt	Classroom	**€2,175**
22 - 26 November 2027	Dubai	Classroom	**€2,845**
13 - 17 December 2027	London	Classroom	**€2,915**
20 - 24 December 2027	Barcelona	Classroom	**€2,275**
27 - 31 December 2027	Frankfurt	Classroom	**€2,175**
6 - 10 December 2027	Geneva	Classroom	**€3,315**
7 - 11 December 2026	Online / Live	Online / Live	**€1,625**

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Live dates and pricing for Anti-Bribery Management Systems (ISO 37001) generated from the course details page.

Date	Location	Format	Fee
14 - 18 December 2026	Online / Live	Online / Live	**€1,625**
21 - 25 December 2026	Online / Live	Online / Live	**€1,625**
18 - 22 January 2027	Online / Live	Online / Live	**€1,625**
25 - 29 January 2027	Online / Live	Online / Live	**€1,625**
4 - 8 January 2027	Online / Live	Online / Live	**€1,625**
11 - 15 January 2027	Online / Live	Online / Live	**€1,625**
22 - 26 February 2027	Online / Live	Online / Live	**€1,625**
1 - 5 February 2027	Online / Live	Online / Live	**€1,625**
8 - 12 February 2027	Online / Live	Online / Live	**€1,625**
15 - 19 February 2027	Online / Live	Online / Live	**€1,625**

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Date	Location	Format	Fee
1 - 5 March 2027	Online / Live	Online / Live	**€1,625**
8 - 12 March 2027	Online / Live	Online / Live	**€1,625**
15 - 19 March 2027	Online / Live	Online / Live	**€1,625**
22 - 26 March 2027	Online / Live	Online / Live	**€1,625**
12 - 16 April 2027	Online / Live	Online / Live	**€1,625**
19 - 23 April 2027	Online / Live	Online / Live	**€1,625**
26 - 30 April 2027	Online / Live	Online / Live	**€1,625**
5 - 9 April 2027	Online / Live	Online / Live	**€1,625**
17 - 21 May 2027	Online / Live	Online / Live	**€1,625**
24 - 28 May 2027	Online / Live	Online / Live	**€1,625**

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Date	Location	Format	Fee
3 - 7 May 2027	Online / Live	Online / Live	**€1,625**
10 - 14 May 2027	Online / Live	Online / Live	**€1,625**
7 - 11 June 2027	Online / Live	Online / Live	**€1,625**
14 - 18 June 2027	Online / Live	Online / Live	**€1,625**
21 - 25 June 2027	Online / Live	Online / Live	**€1,625**
5 - 9 July 2027	Online / Live	Online / Live	**€1,625**
12 - 16 July 2027	Online / Live	Online / Live	**€1,625**
19 - 23 July 2027	Online / Live	Online / Live	**€1,625**
26 - 30 July 2027	Online / Live	Online / Live	**€1,625**
9 - 13 August 2027	Online / Live	Online / Live	**€1,625**

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Date	Location	Format	Fee
16 - 20 August 2027	Online / Live	Online / Live	**€1,625**
23 - 27 August 2027	Online / Live	Online / Live	**€1,625**
2 - 6 August 2027	Online / Live	Online / Live	**€1,625**
6 - 10 September 2027	Online / Live	Online / Live	**€1,625**
13 - 17 September 2027	Online / Live	Online / Live	**€1,625**
20 - 24 September 2027	Online / Live	Online / Live	**€1,625**
25 - 29 October 2027	Online / Live	Online / Live	**€1,625**
4 - 8 October 2027	Online / Live	Online / Live	**€1,625**
11 - 15 October 2027	Online / Live	Online / Live	**€1,625**
18 - 22 October 2027	Online / Live	Online / Live	**€1,625**

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Date	Location	Format	Fee
1 - 5 November 2027	Online / Live	Online / Live	**€1,625**
8 - 12 November 2027	Online / Live	Online / Live	**€1,625**
15 - 19 November 2027	Online / Live	Online / Live	**€1,625**
22 - 26 November 2027	Online / Live	Online / Live	**€1,625**
13 - 17 December 2027	Online / Live	Online / Live	**€1,625**
20 - 24 December 2027	Online / Live	Online / Live	**€1,625**
27 - 31 December 2027	Online / Live	Online / Live	**€1,625**
6 - 10 December 2027	Online / Live	Online / Live	**€1,625**